University of California Libraries

Shared Print Program

Strategic Plan 2013-2018

Endorsed by the Council of University Librarians

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Introduction

Brief History of the UC Libraries' Shared Print Program

The University of California Libraries' Shared Print collections consist of information resources jointly purchased or electively contributed by the libraries. Such resources are collectively governed and managed by the University Librarians for the purpose of maximizing access to the widest audience of current and future members of the UC community.

In 2004, UC Shared Print was established as a function within UC Systemwide Library Planning and later transitioned to the California Digital Library's Collection Development and Management Program, where it formally reported to the CDL Director of Collections and informally reported to the Council of University Librarians and Collection Development Committee.

In its initial years, the Council of University Librarians defined the following strategic direction for UC Shared Print:

> "The overall aim of [shared print collections] is to further optimize the management of information resources for students and faculty by reducing unnecessary duplication, leveraging shared assets (such as regional library facilities), and expanding the information resources available systemwide, while meeting the information needs of library users at each campus.[1]"

Today, the UC Shared Print function consists of collections, projects, policies and toolkits. An inventory of these is included in the appendix and on the website: http://www.cdlib.org/services/collections/sharedprint/.

Environmental Changes

Several changes have emerged in the environment that suggest changes to the UC Shared Print program:

- The University of California's Southern and Northern Regional Library Facilities will reach capacity in the next five years.
- The Council of University Librarians recently outlined strategic goals for the libraries and shared services for 2013-2016, with a particular emphasis on greater efficiencies in print management and continued development of opportunities to reallocate space.
- UC Libraries, like many other large systems of libraries, have struggled to collaborate around print monographs. This experience suggests that innovation around print book management requires strong vision and director-level leadership.

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[1] Systemwide Strategic Directions for Libraries and Scholarly Information at the University of California [PDF] University of California University Librarians. April 2004, Section 4.1, p.12.

Beyond UC, several emerging initiatives in which UC has an opportunity to play a strategic role also suggest change:

- Development of regional print collaborations around journal backfiles (e.g. WEST)
- Mega-regional collaboration around print monographs (e.g. CSU Loft, Maine, Michigan, NERD)
- Network-level collaboration around print monographs (e.g. Hathi Trust's Distributed Print Monographs Archive proposal)
- Federal documents digitization and its relationship to cooperative print management

The revised strategic plan for UC Libraries' Shared Print Program takes into account these emerging extramural developments and UC Libraries' current priorities.

Goals

The overarching goals for the UC Libraries Shared Print Program and Shared Print Collections are:

1. To facilitate the development of more comprehensive and diverse research collections available to UC library users throughout the system through efficient collaborative methods for the prospective acquisition of research resources.
2. To accelerate the development of shared collections to provide substantial opportunities for campuses to avoid costs or to reallocate RLF and campus library space for other uses.
3. To integrate UC Shared Print collections with broader regional, national and international shared collections.
4. To preserve the scholarly printed record, where print remains the archival medium of choice, at the lowest possible unit cost.
5. To ensure UC library users can readily discover and access shared print collections held within UC or by other libraries.
6. To facilitate collaborative, holistic collection planning for physical resources in conjunction with broader collection planning among UC Libraries.

In addition, specific goals for the development of shared print monograph collections are:

1. To develop and maintain a significant print collection of record to support the UC mission of teaching, research and patient care.
2. To provide robust, efficient access to UC users to the formats (print and electronic) that best support research and teaching.
3. To create an ecosystem of monograph collections and cooperative partnerships within which users can readily access shared, retained print monographs, and library staff can make local collection management decisions in a UC systemwide, regional or network-level context.

Collection Development Models

The UC Libraries Shared Print Program develops models for collaboration around retrospective and prospective collections as well as broad programmatic collecting agreements. The following outlines the scope of collections and collaborations.

Scope of Collections

The UC Libraries Shared Print Program supports the following models for collaboration around physical resources:

1. Prospective and retrospective print serials
2. Prospective and retrospective monograph collections
3. Prospective and retrospective analog materials such as microform and audio-visual materials
4. Ongoing cooperative collection development agreements that support the development of a collective collection

Scope of Collaboration

The UC Shared Print Program is charged to foster and cultivate collaboration within the consortium, state, and region and with other consortia. Forms of collaboration include:

- Collaboration among UC Libraries (consortium)
- Collaboration within the State of California and Western Region of the United States (state and regional)
- Collaboration among networks of libraries and consortia (network-level), such as the HathiTrust Distributed Print Monographs Archive and other regional shared print programs

Organizational Model

The UC Libraries' Shared Print Program is administered by the California Digital Library's Shared Print Manager under the Collection Development and Management Program.

Planning and decision-making for Shared Print collections is collaborative and integrated in the UC Libraries Advisory Structure through two teams:

- Shared Print Strategy Team
- Shared Print Operations Team

The teams are ongoing groups, with a portfolio of collections, policies, projects, agreements, tools and toolkits. The Shared Print Strategy Team reports to the Collection Building & Management Strategic Action Group (SAG3) in the advisory structure. The Shared Print Operations Team reports to the strategy team. The teams also consult with collections officers, bibliographers and other staff at all campuses, as needed.

In addition, the Shared Print Manager serves on the Shared Library Facilities Board which governs the University of California Libraries' Regional Library Facilities.

Strategies and Indicators of Success

The UC Libraries' Shared Print program will pursue two strategies during this period. Specific activities within each strategy will be explored and defined by the shared print teams.

Phased approach to space reclamation through print collaboration

Implement a phased approach to space reclamation and development of a collective print collection, focusing on serials, monographs and federal documents.

Cultivate policies and infrastructure to advance print collaboration

Cultivate policies, services, resources and infrastructure to advance shared print collection development.

Success Indicators

The teams will establish success indicators for shared print activities to ensure reasonable scale of collaboration and to ensure a level of benefit appropriate for the scope of collaboration (consortial, state, regional or network.) Indicators may be expressed as a percent of collections under agreement, scope of space reclamation, or completion of policies, tools development, and metadata disclosures by a specific date.